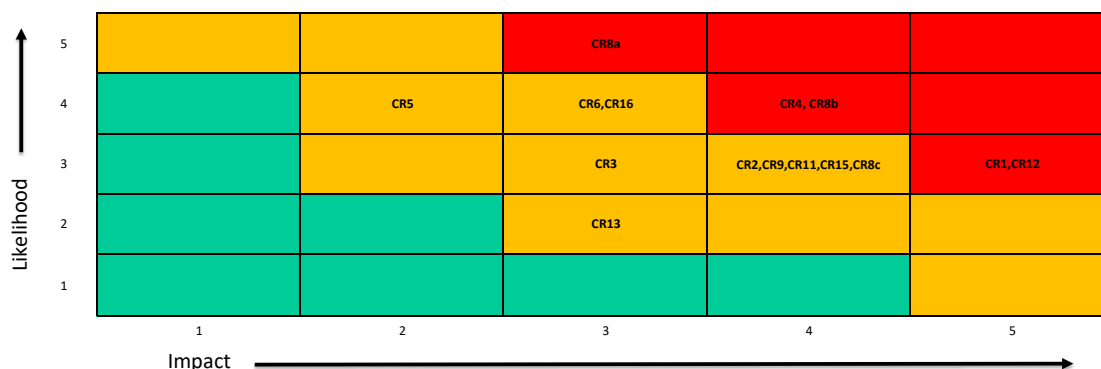


### Corporate Risk Register Summary



Risk Reference		Risk Rating (Maximum Score = 25)		
		Start of Year	Current	Target
CR1	Having a Sustainable General Fund Financial Plan - the ability to deliver priority services with the resources available.	15	15	12
CR2	Transformation / Change Management - managing change effectively to deliver the required transformational changes and savings.	12	12	8
CR3	Workforce - to ensure that we have the right skills and capacity to deliver the Council's priorities.	9	9	6
CR4	Investment & development of the ICT infrastructure - to ensure that a modern, efficient and reliable infrastructure is in place to support service delivery.	16	16	12
CR5	Emergency Planning & Business Continuity - to ensure that we are able to respond effectively to unexpected events, minimising any damage caused and keeping services running.	8	8	8
CR6	Protecting the Public & Staff (Health & Safety) - to ensure that we have systems in place to reduce the risk of accidents occurring and their severity.	9	12	12
CR7	Welfare Reform	N/A	N/A	N/A
CR8a	Data protection - to ensure that we are protecting data in accordance with legislation and best practice including the GDPR and the UK Data Protection Act 2018.	8	15	12
CR8b	Cyber security - to ensure that we are protecting our internet-connected systems, including hardware, software and data, from cyberattacks.	16	16	12
CR8c	Records management - to ensure that our records are stored correctly, easily retrieved and are disposed of correctly at the end of their life cycle	16	12	12
CR9	Procurement & Contract Management - to ensure that contracts are procured properly and deliver value for money.	12	12	12
CR10	Local and National Elections	N/A	N/A	N/A
CR11	Key Partnerships (e.g. PPP, Veolia) - to ensure that partnerships are used to support the delivery of the Council's priorities and that they are delivered to the specified standard.	12	12	12
CR12	The provision of Social Housing - ensuring that the Council is able to support delivery of social housing and that there is a sustainable business plan for the Housing Revenue Account.	15	15	12
CR13	Safeguarding Children and Vulnerable Adults - the ability to fulfill our moral and legal obligations to ensure a duty of care for children and vulnerable adults across our services and facilities.	12	8	8
CR14	Combined Authority	N/A	N/A	N/A
CR15	Non-Housing Property Maintenance Programme & Funding.	12	12	4
CR16	Brexit	12	12	9